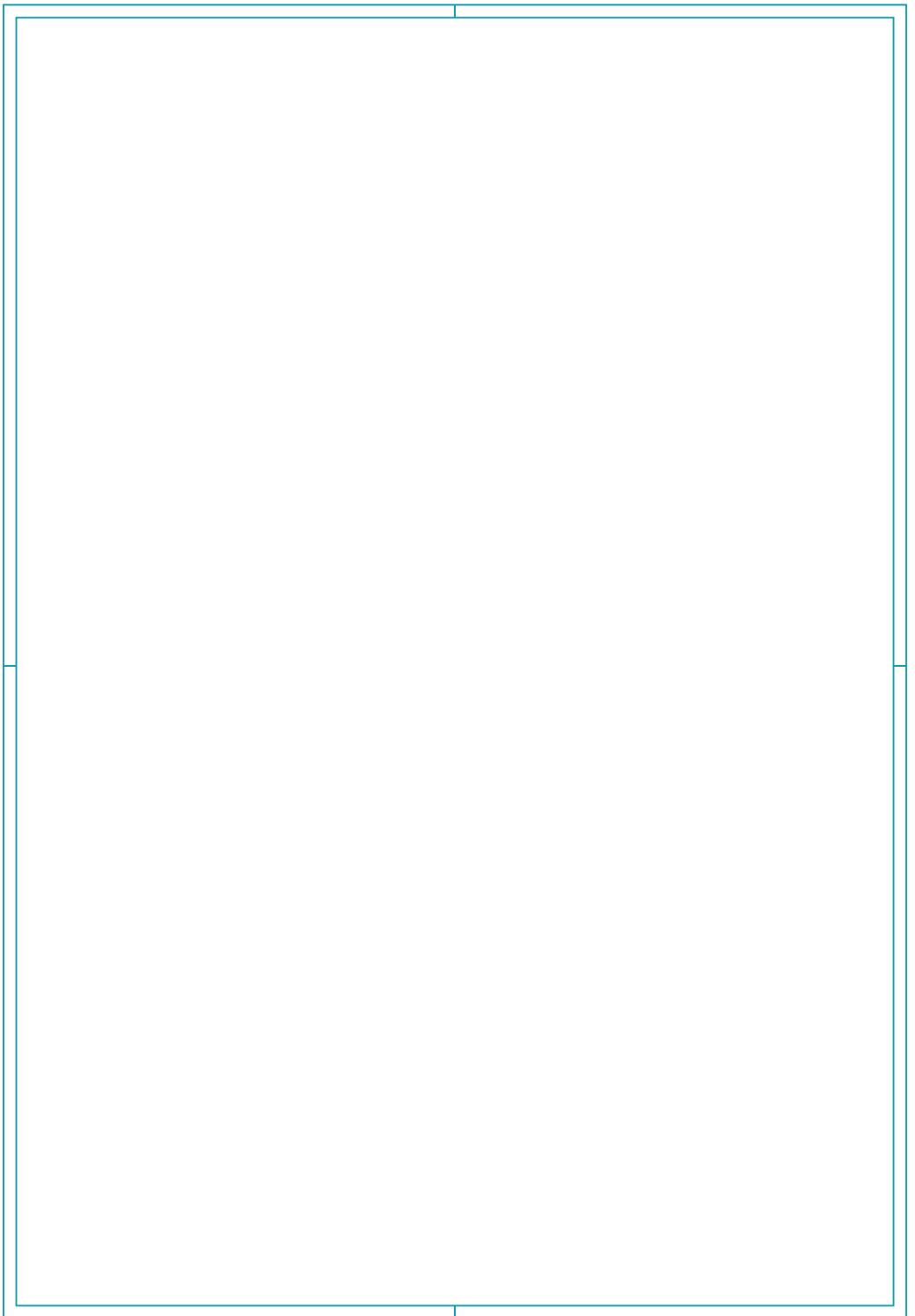




DEFENCE ACCOUNTS DEPARTMENT DAY

2023



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**MESSAGES
FROM
DIGNITARIES**



MESSAGE

I am happy to learn that the Defence Accounts Department is celebrating its Annual Day on October 1, 2023.

The Defence Accounts Department plays a pivotal role in the management of finance and accounts of our armed forces and other Defence organizations.

As we celebrate this day, we must recognize the individuals who work tirelessly behind the scenes to ensure financial propriety. Their efforts not only strengthen the public financial administration of the organizations under the Ministry of Defence but also contribute to the security of our citizens. I am confident that the Department will continue to contribute proactively and efficiently with enthusiasm and dedication in nation building.

I extend my warm greetings and felicitations to all personnel of the Defence Accounts Department and wish them every success in their future endeavours.

New Delhi
September 14, 2023



(Droupadi Murmu)



सत्यमेव जयते

प्रधान मंत्री

Prime Minister
MESSAGE



I am pleased to learn about the Foundation Day of the Defence Accounts Department. Heartiest congratulations and greetings to everyone associated with the celebrations on the occasion.

The Department has had a long and glorious history. It has proved its efficiency in strengthening the financial management and accountability of various initiatives in the defence sector. Through sound fiscal management, transparency and dedication, it has upheld the highest standards of integrity that have further enhanced the efficacy and efficiency of our armed forces.

With the changing times, through a technology-driven approach, various initiatives have been implemented to optimise trust, efficiency and transparency in day-to-day dealings in the defence sector. Keeping pace with fast-changing times, the Department has created a vibrant ecosystem that encourages innovation.

The adoption of latest advancements such as artificial intelligence, virtual reality and machine learning optimises and accelerates the process of digitization. At the same time, such technology-based interventions help in streamlining the delivery of services and in providing seamless services for the benefit of our defence personnel.

Through technology-driven programmes such as SPARSH (pension administration system), Raksha (financial management solution for Ministry of Defence), and PRABAL (comprehensive financial management service), the Department has taken rapid strides towards the digitisation and modernisation of defence accounts management.

With an eye on the future, may the Department continue its efforts to innovate and chart a futuristic course of action. The period till 2047, when we celebrate the centenary of our independence is an opportunity to strive tirelessly in fulfilling the vision of building a strong and developed nation.

Best wishes to every member of the Defence Accounts Department and every member of our armed forces on the occasion of Defence Accounts Day. May the Department continue to make a holistic contribution to strengthen and safeguard our nation.

May the Brochure being published on the occasion showcase the spirit and essence of the occasion.

New Delhi
आश्विन 07, शक संवत् 1945
29th September, 2023

(Narendra Modi)



रक्षा मंत्री
Defence Minister
भारत सरकार
Government of India

MESSAGE

It gives me immense pleasure to greet all the members of the Defence Accounts Department of their annual day on 01st October, 2023.

Defence Accounts Department is one of the oldest departments of the Government of Bharat which traces its roots way back to the year 1747. The Department plays a crucial role in ensuring that each penny from Defence Budget is spent in a fair, transparent and cost effective manner.

In line with the digital Bharat mission of the Government, Defence Accounts Department has been at the forefront of incorporating technology in its working to improve efficiency and provide effective service delivery

I congratulate the entire fraternity of the Defence Accounts Department.

'Jai Hind'


Rajnath Singh
(राजनाथ सिंह)

Place: New Delhi

Date: 15 September 2023



भारत के नियंत्रक एवं
महालेखा परीक्षक
**Comptroller and Auditor
General of India**



MESSAGE

I am pleased to extend my heartfelt congratulations to the Defence Accounts Department on its Annual Day.

The Foundation Day is an opportunity to recognize the integral role the department has played in maintaining the finance and accounts of our nation's defense. The Defence Accounts Department's commitment to financial transparency, accountability and efficiency has been the cornerstone of ensuring the fiscal health of our defense forces. Their management of financial resources, accounting practices and budgetary planning have undoubtedly contributed to the operational readiness and effectiveness of our armed forces.

The internal audit function performed by the department plays a crucial role in safeguarding public funds, preventing financial mismanagement and ensuring that resources are optimally utilized for the defense and security of our nation. In an era of ever-evolving challenges and dynamic fiscal landscapes the Defence Accounts Department has stood as a pillar of resilience and adaptability by embracing modern financial practices, innovative technologies and collaborative approaches.

I am confident that the Defence Accounts Department will continue to grow from strength to strength, continuing to be an exemplar of excellence in financial management.

I once again congratulate all the members of the Defence Accounts Department on this special day.

Date: 11.09.2023
Place: New Delhi

(Girish Chandra Murmu)
Comptroller and Auditor General of India



रक्षा एवं पर्यटन राज्य मंत्री
Minister of State for
Defence and Tourism
भारत सरकार
Government of India

MESSAGE

My heartfelt greetings and wishes to the officers and staff of the Defence Accounts Department on the occasion of their Annual Day on 01st Oct, 2023.

The Defence Accounts Department has a glorious history of rendering yeoman service to the Armed Forces and its allied organizations with zeal and dedication. The Department by ensuring optimum utilization of resources, has helped the Armed Forces in realizing value for money. It has contributed to the nation's defence preparedness in its role as service-provider to the forces. The department has displayed professionalism in making timely payments to the defence personnel and has continuously evolved its' payment systems through gradual digital transformation.

I extend my good wishes to the Department in all its' efforts and endeavors ahead.

Station: New Delhi

Date: 19 Sep, 2023

(Ajay Bhatt)



वायुसेना प्रमुख
Chief of the Air Staff



MESSAGE

1. I am glad to know that the Defence Accounts Department (DAD) is celebrating its Annual Day on 01 October 2023.
2. Since its inception, the Defence Accounts Department has always been at the forefront in providing prudent fund management with an aim to obtain best value for money for the Armed Forces. The Department's unwavering commitment, transparency in transaction and meticulous fund allotment has enabled us to acquire state of the art equipment, invest in critical research & development and ensure the well-being of our personnel. The proactive approach of the Department is certainly benefitting IAF in its transformation towards becoming a more potent aerospace force and in ensuring that we remain strong, capable and prepared to defend our great nation.
3. The efforts of the Defence Accounts Department in streamlining defence pension system with implementation of the System for Pension Administration (RAKSHA) (SPARSH) is highly praiseworthy. I am sanguine that expertise of the DAD would play a big role in the seamless coordination and success of jointness amongst the three services.
4. On this momentous occasion, I extend my best wishes to the Defence Accounts Department fraternity for success in all future endeavours.

Jai Hind!

Air Chief Marshal

Chief of the Air Staff

Date: 19 September 2023



नौसेना प्रमुख
Chief of the Naval Staff



MESSAGE

On the occasion of the 72nd Annual Day, I, on behalf of the Indian Navy, extend my deep gratitude and warm greetings to the entire team of Defence Accounts Department (DAD). Since its inception, the DAD has established itself as the cradle of exemplary service for internal audit, accounting, payment, financial advice and defence pensions management.

With a glorious history of more than two and a half centuries, the DAD truly epitomises 'Rashtra-Nirmaan', and has evolved as a reliable institution, rendering remarkable service to the Nation, by playing a pivotal role towards enhancing the operational capabilities of our Armed Forces. The Department's initiatives, such as, SPARSH, IFA system in MES, performance audit and digitisation, reflect the commitment to transparency and efficiency. Further, I take this opportunity to acknowledge the valuable contribution of DAD towards ensuring that our maritime forces are equipped with necessary resources to preserve, protect, pursue and promote our national maritime interests. We salute the spirit, strength, and support rendered by the DAD, and remain grateful for your efforts. As our Armed Forces become even more integrated, I am confident that the DAD will continue to work in complete synergy with the Services towards developing joint capabilities.

I extend my best wishes to the Controller General of Defence Accounts and his Team, on this momentous occasion. May the DAD continue to excel in its mission to bolster the operational capabilities of Indian Armed Forces - always and every time. Wishing the Defence Accounts Department success in all its endeavours!

Jai Hind. Sam No Varunah.

Hari Kumar
(R Hari Kumar)

Admiral

15 September 2023



सेनाध्यक्ष
Chief of the Army Staff



MESSAGE

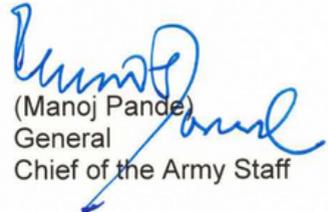
I convey my heartiest felicitations to the 'Defence Accounts Department (DAD)' on its Annual Day on 01 October 2023.

I acknowledge the pro-active approach, and positivity of the DAD under the resolute leadership of Smt Rasika Chaube, in enabling the rolling out of the 'Agnipath Scheme', 'SPARSH, Outsourcing in the Indian Army' & 'Restructuring of IFAs' to render quality advise to CFAs. These efforts will go a long way in enhancing our operational readiness as also services, both, to serving personnel and veterans.

I also wish to place on record my appreciation for the efforts of the PAOs in reforms being undertaken for pay disbursement. The envisaged 'Faceless' bill transaction system, incorporating PCDA and Audit authorities will make public procurement in the Services efficient and transparent. These automation efforts, in synchronisation with the Indian Army Financial Information System, will make our financial management more robust and responsive, thus ensuring optimal utilisation of public funds.

My best wishes to the FA (DS), CGDA and Team DAD for success in all endeavours.

'Jai Hind'


(Manoj Pandey)
General
Chief of the Army Staff



रक्षा सचिव
Defence Secretary
भारत सरकार
Government of India



MESSAGE

I am happy to learn that the Defence Accounts Department (DAD) is celebrating its Annual Day on 1st October, 2023.

The Defence Accounts Department has a multi-faceted role in the defence ecosystem. It has shown overall efficiency and effectiveness in rendering their services to the Armed Forces by ensuring that the resources available are used in a timely and efficient manner. The DAD has shown professionalism in making timely payments by adopting digital initiatives. One such noteworthy step is System for Pension Administration (Raksha) - SPARSH. DAD has also vigorously pursued adoption of Government e- Market (GeM). Through these digital initiatives, DAD is contributing in nation-building. I would like to compliment the whole CGDA team which has been working hard for successful implementation of Government initiatives.

I wish that the DAD moves from strength-to-strength, becoming trendsetter in the field of audit and accounting. I convey my heartiest felicitations and best wishes on the occasion of Defence Accounts Day to the entire DAD fraternity.

A. S. Aramane

(Giridhar Aramane)

New Delhi,
September 21, 2023



**सचिव, रक्षा अनुसंधान एवं विकास
विभाग एवं अध्यक्ष, डीआरडीओ
Secretary, Department of Defence
Research & Development &
Chairman DRDO**



MESSAGE

1. I am delighted to extend my congratulations to the Defence Accounts Department (DAD) as it celebrates its Annual Day on 1st October 2023.
2. This remarkable milestone not only commemorates more than 175 years of dedicated service but also underscores the invaluable role that the department plays in the success and growth of our Defence Forces and other organisations under the Ministry of Defence, including DRDO. The Defence Accounts Department has been dedicated to financial accountability, auditing, payment and financial advice. Over the years, the department has shown relentless commitment in maintaining financial discipline, accurate accounting and the resultant efficient resource management has significantly enhanced the operational capabilities of our defense forces.
3. The collaborative efforts and timely financial advice provided by DAD have been instrumental in ensuring that our researchers and scientists have the necessary resources to pursue breakthroughs that keep our defense forces at the technological forefront.
4. My heartfelt congratulations on this significant milestone. May the Defence Accounts Department continue to shine as a beacon of financial stewardship and excellence.

Samir V. Kamat

(Dr. Samir V. Kamat)



वित्तीय सलाहकार (रक्षा सेवाएँ)
Financial Advisor (Defence Services)
भारत सरकार
Government of India



संदेश

रक्षा लेखा विभाग दिवस के अवसर पर मैं रक्षा लेखा विभाग को हार्दिक शुभकामनाएं देती हूँ।

विभाग की ऐतिहासिक यात्रा हमारे रक्षा बलों के विस्तार और विकास से जुड़ी हुई है। विभाग ने अपनी स्थापना के बाद से ही सशस्त्र बलों के साथ मिलकर काम करके राष्ट्र निर्माण में महत्वपूर्ण भूमिका निभाई है। अपनी यात्रा की शुरुआत में केवल पे मास्टर की भूमिका निभाने वाला विभाग अब रक्षा बलों के लिए लेखाकार, लेखा परीक्षक और वित्तीय सलाहकार की भूमिका निभा रहा है।

रक्षा बलों के वित्तीय सलाहकार के रूप में विभाग के उत्तरदायित्व में हर वर्ष उत्तरोत्तर वृद्धि हुई है। और विभाग अब सैन्य अभियंता सेवाओं (MES) को भी एकीकृत वित्तीय सलाह सेवाएँ प्रदान कर रहा है। "अग्निवीरों" के भुगतान आदि का उत्तरदायित्व भी रक्षा लेखा विभाग को सौंपा गया है।

मुझे विश्वास है कि रक्षा लेखा विभाग अपनी सेवा वितरण पहलों को अद्यतन करके और अत्याधुनिक डिजिटल परिवर्तनों को अपनाकर दक्षता के नए प्रतिमान स्थापित करेगा।

मैं रक्षा लेखा विभाग को पुनः अपनी हार्दिक शुभकामनाएं प्रेषित करती हूँ।

रसिका चौबे



रक्षा लेखा महानियंत्रक
Controller General of
Defence Accounts



MESSAGE

I express my heartfelt greetings and wishes to the DAD fraternity on our Annual Day.

The Department has always striven to fulfil its mandate of Payment, Accounting, Internal Audit and Financial advice with utmost professionalism. The adoption of IT systems by the Department has helped reaching out to its external stakeholders in a more effective manner.

The efficient working of a large organization like ours, with its geographical spread across the nation is being facilitated by the diligence and commitment of our dedicated workforce. As it is said, “यथा ह्येकेनचक्रेण न रथस्य गतिर्भवेत्” meaning a chariot cannot move with one wheel, the Department requires collective will-power and vigor to deliver the mandate given to it.

I reiterate my sincere wishes to every member of the DAD family and earnestly hope that the Department will further the dynamic legacy that it has inherited. As Goethe put it succinctly, "Knowing is not enough; we must apply. Willing is not enough, we must do." Therefore, what we apply and what we do will script the future of the Department. Let us resolve to enhance our efforts to chart a course that takes our Department to greater heights and be fit for purpose to meet future challenges.

Shreshth Dastidar
(S G Dastidar)

Controller General of Defence Accounts

Date: 21.09.2023
Place: New Delhi



महालेखा नियंत्रक
Controller General of Accounts



MESSAGE

I am pleased to know that the Defence Accounts Department (DAD) is celebrating its Annual day on 1st October, 2023 commemorating its inception. I extend my warm wishes to all the members of the Defence Accounts Department on this momentous occasion.

The Defence Accounts Department plays a leading role in the financial management and internal audit in the critical area of Defence and National Security. In the ever evolving scenario, DAD has been leveraging technology while delivering its service to the nation. I wish DAD all success in all its future endeavors.

I congratulate all the members of the Defence Accounts Department on the occasion of their Annual Day and hope they continue to exhibit excellence in public service.


(Shyam S. Dubey)

HISTORICAL TIMELINE

OUR STORY SO FAR



1788

RE-DESIGNATION OF COMMISSARY GENERAL AS AUDITOR GENERAL OF MILITARY ACCOUNTS

Constitution of Military Pay Master General to make advances for Military Disbursements

1860

CONSTITUTION OF THE MILITARY FINANCE DEPARTMENT

With a common chief for entire British India

1906

SUBORDINATION OF MILITARY ACCOUNTS DEPARTMENT TO FINANCE DEPARTMENT; CREATION OF MILITARY FINANCE BRANCH

As a result of creation of two separate departments viz. Army and Military Supply, in lieu of Military Department.

1920

TRANSFER OF ACCOUNTING OF MILITARY WORKS EXPENDITURE FROM COMPTROLLER & AUDITOR GENERAL TO MILITARY ACCOUNTANT GENERAL; CAG'S ROLE RESTRICTED ONLY TO AUDIT OF MILITARY ACCOUNTS.

1747

BRITISH PARLIAMENT APPROVES THE ARTICLES OF WAR

Appointment of first pay master for paying the Garrison at Fort William, Calcutta.

1858

CREATION OF MILITARY ACCOUNTANT GENERAL UNDER THE BRITISH CROWN



1860 - 1871

FROM CHIEF OF MILITARY FINANCE DEPARTMENT TO ACCOUNTANT GENERAL OF MILITARY

Constitution of board of audit in 1860, re-designation of posts and powers

1913

CREATION OF FINANCE ADVISOR, MILITARY FINANCE IN PLACE OF MILITARY FINANCE BRANCH.

OUR STORY SO FAR



1929

CREATION OF CONTROLLER OF MILITARY ACCOUNTS (PENSIONS), LAHORE FOR CENTRALIZED PENSION



1942

RE-STRUCTURING OF THE ARMY

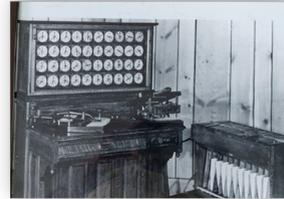
Reorganization of Military Accounts Department to account and audit all field formations and making advances to the officers

- CMA, North Western Command at Rawalpindi;
- CMA, Eastern Command at Ranchi
- CMA, Southern Command at Pune
- CMA Central Command at Meerut
- CMA (Pensions) at Lahore
- FCMA, Pune



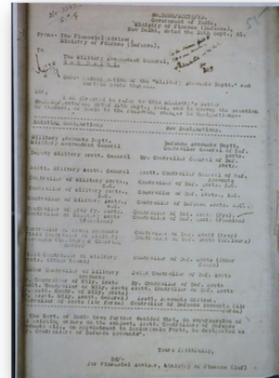
1922

RE-ORGANIZATION OF OFFICE OF MILITARY ACCOUNTANT GENERAL, POST FIRST WORLD WAR.



1931

INTRODUCTION OF HOLLERITH MACHINES



1951

RE-DESIGNATION OF MILITARY ACCOUNTS DEPARTMENT AS DEFENCE ACCOUNTS DEPARTMENT

Military Accountant General as Controller General of Defence Accounts.



DEPARTMENT OVERVIEW

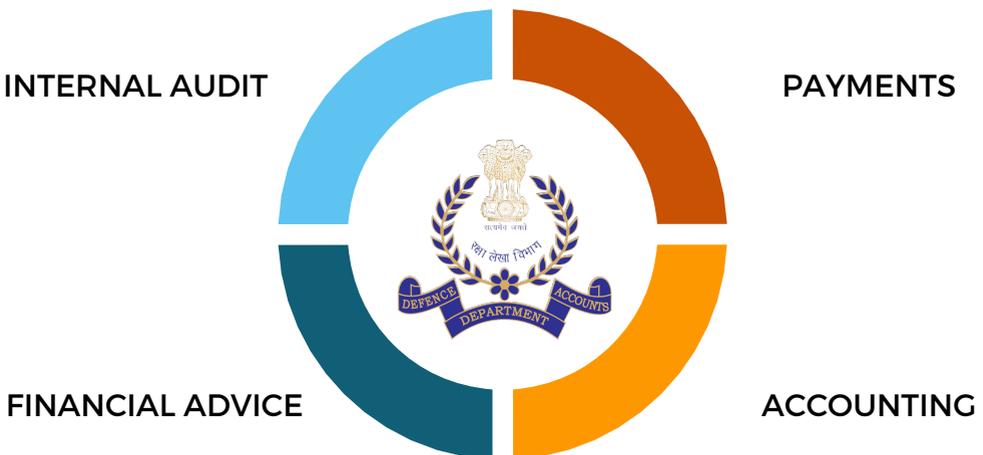
Department Overview

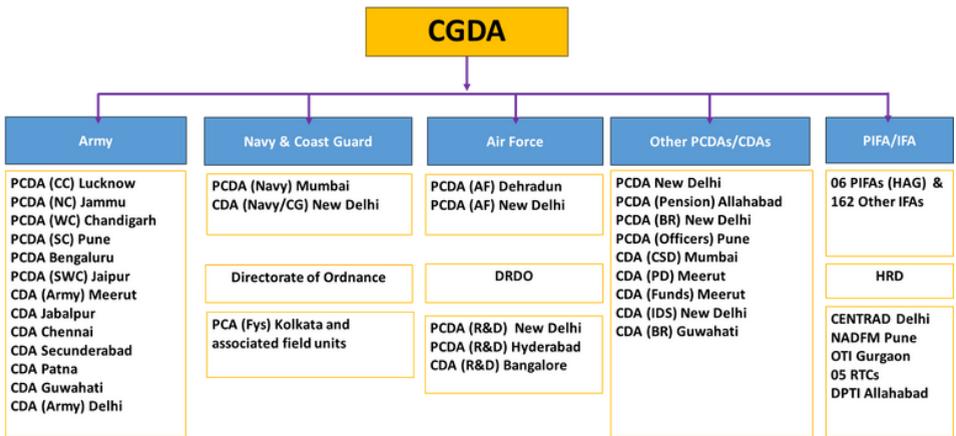
The Defence Accounts Department (DAD) is responsible for the payments, accounting and internal audit of the expenditure and receipts of the Defence Services and other Organisations under MoD such as the Border Roads, the Coast Guard, Defence Research and Development Organisation, Director General of Defence Estates and the Canteen Stores Department.

The functionaries of the department, at various levels, also act as Integrated Financial Advisors to their counterparts in the three Services, the Border Roads Organization, the Indian Coast Guard and the Defence Research and Development Organization and the Canteen Stores Department.

The role of DAD officers as Integrated Financial Advisors has been further intensified by the issue of a series of Orders by the Government of India, Ministry of Defence on the Air Force, Navy, MGO Border Roads side in 1997 under the concepts of the New Management Strategy and Financial Management Strategy, wherein Authority-cum-Responsibility Centers have been built. The department further provides the necessary Management Information System & Decision Support System to the Ministry of Defence in facilitating budgetary control.

PRIMARY FUNCTIONS OF THE DEPARTMENT





Organisational Structure of the Department

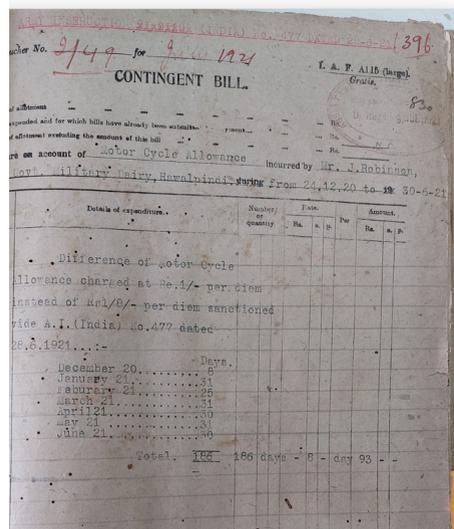
INTERNAL AUDIT

The Defence Accounts Department, in the capacity of Internal auditor, is responsible for the audit of Defence Expenditure, encompassing both Pre and Post Audit. The department carries out internal audit of expenditure relating to Army, Navy, Air Force, Border Roads Organization, Coast Guard, CSD, DRDO and Inter-Services Organizations.

Internal Audit is carried out primarily by the Principal Controllers and Controllers of Defence Accounts through the Local Audit officers (LAOs) and the Regional Audit Officers (RAOs) working under them. A network of 30 PCsDA/CsDA, 248 local audit offices and Regional Audit offices carries out Internal audit. The findings are communicated to the executive authorities through various reports at different levels.

Performance and Efficiency Audit in MoD

Government has issued orders to broaden the mandate of CGDA to conduct Internal Audit, from transaction-based compliance audit to outcome based performance and efficiency audit for systematic improvement of a holistic nature and to strengthen the overall internal oversight and risk management framework.



Audit of a Contingent Bill in lieu of Motor Cycle Allowance of Mr. J Robinson, July 1921

PAYMENTS

Pay and Allowances: Indian Army

One of the Primary functions of the department is to release pay and allowances and maintain the pay accounts of Army Officers, JCOs/ORs, GREF and Defence Civilians. These functions are discharged through PCDA(Officers) in Pune, 46 Pay & Account offices (in respect of JCOs/Other ranks of the Indian Army) and various PCsDA/CsDA/PCA(Fys).

The strength of our clientele, the number of entitlements published by the Army and processed by the DAD and the volume of payments released by the Department are indicated in the table below:

Clientele	Pay & Allowances Released (in Crores)		
	2020-21	2021-22	2022-23
Officers	10,279.73	11,083.67	12,151.45
JCOs/ORs	96,967.77	107401.08	1,06,554.81
Defence Civilians	6058.61	6299.05	6,562.13

Pay and Allowances : Indian Air Force and Indian Navy

The pay and allowances of the Air Force and the Navy are being maintained in IRLA system by these organisations internally. The Defence Accounts Department provides audit cover to them and deals with the processing of personal claims.

Despite acute shortage of manpower, the Department endeavours to give top most priority to the personal claims of all the organisations serving under the Ministry of Defence.

PAYMENTS

Sanction, Accounting and Disbursement of Defence Pensions

The Defence Accounts Department is the nodal authority under the Ministry of Defence for sanction and disbursement of pensionary benefits to Defence Personnel, Defence Civilians and their families.

The Defence Accounts Department acts as a facilitator between the Ministry of Defence, Services HQs and Pension Disbursing Agencies to ensure that the vast community of Defence pensioners receives their recurring and lump sum pension dues timely and correctly.

The Department is the nodal point for compiling expenditure on account of Defence pension and for conducting audit of disbursement of Defence pensions made by various payment agencies on this account.

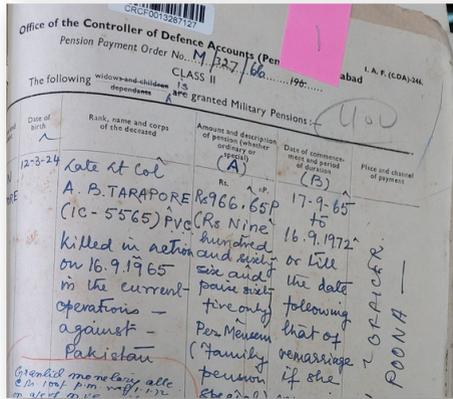
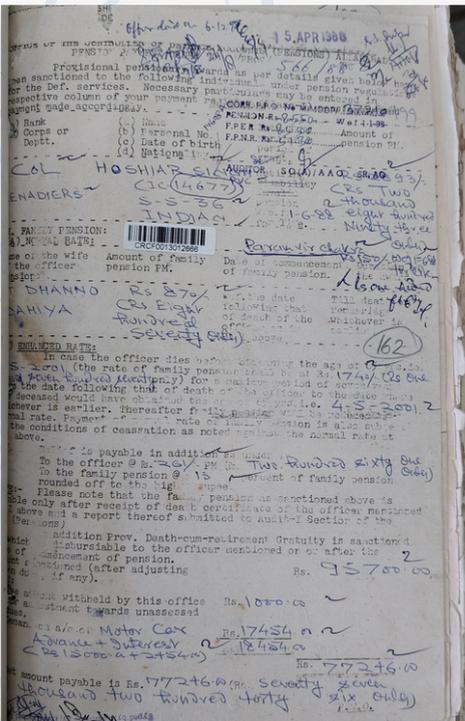
There are 33.57 lakh active pensioners as on 01.04.2023. The different categories of pensioners are as per table below:

Category	Service Pensioners	Family Pensioners	Total
Comm. Officers	71,595	25,295	96,890
JCOs/ORs	20,69,991	6,34,270	27,04,261
Civilians	46,082	34,136	80,218
Defence Civilians	2,85,081	1,89,103	4,74,184
Total	24,72,686	8,84,461	33,57,147

Pension Payment Orders in respect of Colonel Hoshiar Singh, PVC (Left) and Late Lt Col A B Tarapore, PVC (Below)

The Defence Accounts Department is proud to be associated with our country's heroes and their histories.

The bar codes are part of an ongoing drive to digitise old records and create an electronic database for pensioners' welfare.



ACCOUNTING

New Compilation System

New Compilation System is the national defence accounts compilation systems where all accounting data from DAD's office automation systems as well as payments made manually flows through NCS, giving an all india compilation for defence receipts and charges on an immediate basis. Appropriation accounts as well as the finance accounts are prepared on the basis of data received on NCS. The MoD, Service Headquarters as well as Command HQs also monitor the progress of expenditure through the data made available through NCS.

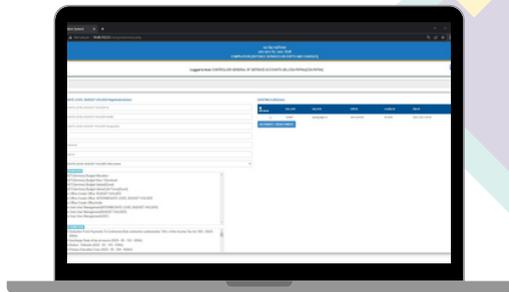
The system runs on DAD WAN and is accessible 24x7 to stakeholders. Expenditure details flow to this system through Application Programming Interface (API) Integration on Real Time basis. The system has facility to validate discrepancies, if any and compile error free data.

Payment & Compilation Module

DAD has developed and implemented a module to obtain payment and compilation details online on real time basis from all offices with WAN connection. It facilitates payment & compilation in real time.

Central Budget Module

A Central Budget Module has been developed of system for Budget Holders to allot funds to their lower formations online through WAN. No manual allocation letters would be required.



FINANCIAL ADVICE

Role of Financial Advisor

The basic role of IFA has been notified by Ministry of Finance in various OMs. One such memorandum describes the role of the IFA as conceived to be akin to the role of a Chief Finance Officer in a corporate structure, with specific responsibilities for ensuring fiscal prudence and sound financial management. They are expected to bring requisite financial expertise and overall perspective of financial management of the Government in rendering professional advice to the administrative authorities. The financial control exercised by the IFA involves careful and intelligent scrutiny of all the proposals involving expenditure from public funds with an objective to ensure economy, efficiency and propriety in public finance.

Introduction of IFA System in MES

In compliance with the Central Vigilance Commission (CVC) & Ministry of Finance (MoF/DoE) guidelines and to bring MES Works Procedure at par with other Government Department/DPSUs, approval has been accorded by the hon'ble Raksha Mantri for implementation of IFA system in MES at various levels with effect from 01.04.2023. Towards compliance to this directive, 72 existing nominated and dedicated IFA offices, 01 Area Accounts Office and 335 number of AOGE/AAOGE(I) offices are mapped as IFA(works) to provide IFA coverage to approximately 658 MES establishments. Standard Operating Procedure (SOP) too has been issued.

GOOD GOVERNANCE



The Department endeavours to bring forth excellence in delivery of services to defence personnel and redress related grievances in a meaningful manner, through contributing to the overall framework of citizen centric governance in the country.

Grievance Redressal System

The department has a well established complaint and grievance redressal system through Centralised redressal and monitoring system (CPGRAMS). The CPGRAMS portal is an online platform of the Government for prompt redressal of grievances. During the FY 2022-23, 17,258 CPGRAM grievances and 781 other grievances has been redressed by the department.

Pension Grievance Redressal Mechanism

The Department has set up a Call Centre with a toll free number (1800-180-5325) at PCDA(P), Prayagraj. This initiative has been taken to redress the grievances of pensioners. Any pensioner can approach PCDA (P), Prayagraj through this number with any type of query relating to his/her pension for immediate redressal/information.



Defence Pension Adalat and Outreach

The Defence Accounts Department conducts Defence Pension Adalats re-named as Raksha Pension Samadhan Ayojan (RPSA) to resolve the grievances of pensioners and family pensioners of Services and Civilians of MoD. These RPSAs are organized in such a manner that they cover all parts of the country. Special attention is given to areas with high concentration of Ex-Servicemen and remote areas with poor connectivity.

GOOD GOVERNANCE

The Defence Accounts Department has always been a vanguard for use of information and communication technologies to aide and enhance data-driven decision making systems. With the motto of Digital India, the Department has pioneered various payment and accounting systems to ensure real-time compilation of financial information.



Aatmanirbhar Bharat

In line with the Government of India's endeavour to Reform, Perform and Transform the defence sector for achieving atmanirbharata , the Defence Accounts Department too has taken various initiatives. These initiatives encompass reform in the areas of service delivery i.e audit, accounting and payment and rendering financial advice, rewriting the departmental manuals and procedures as well astransformation through greater utilisation of IT tools and human resource development. Performance parameters too have been quantified through introduction of Key Performance Indicators. The Department by these measures is not only expediting the payment process but also is ensuring in developing strong defence supply chain.

Thought Leadership

The year 2022-23 saw the conduct of a historic International Conference on Defence Finance and Economics in April 2023, with the participation of over 350 delegates across policy and government space. The year also witnessed the conduct of the Controllers' Conference, an intense two-day event featuring all PCsDA/CsDA from the Department's field offices to deliberate on the new priorities for DAD.



AGENDA SETTING

INTERNATIONAL CONFERENCE ON DEFENCE FINANCE AND ECONOMICS (12 - 14 APRIL 2023)



Raksha Mantri Shri Rajnath Singh inaugurated the ICDFE on 12th of April. Organised by Ministry of Defence (Finance), it witnessed participation of over 350 eminent policy makers, academics and government officials from within the country and abroad. Delegates from USA, UK, Japan, Australia, Sri Lanka, Bangladesh and Kenya attended the conference, across eight business sessions.

Discussions ranged from international perspective on strategic allocation of defence budget, the importance of human resource management in Defence and the significance of defence spending for a state's national security. The panelists also discussed the defence finance perspective, including the significance of defence procurement and timely payments including the implementation of a faceless bill processing and payment system that the Defence Accounts Department is currently implementing.

CONTROLLERS' CONFERENCE 2022 (14 - 15 NOVEMBER 2022)

Raksha Mantri Shri Rajnath Singh, inaugurated the two-day Controllers' Conference in New Delhi on 14th of November. The agenda points of the conference include Public Finance Management: Towards a system of faceless transactions; IFA System: An aid to effective decision making; Efficiency & Performance Audit: From Compliance to Assurance Framework; Improving Service Delivery; Challenges in Human Resource Management and Sustaining Major IT systems developed by the DAD.



D.A.D. IT INITIATIVES

Audit & Payments

1



TULIP

Office Automation package for Regional Controller Offices

GEM INTEGRATION

API integration between TULIP & GeM HoneyB Server for GeM Bills

SBI-CMP

To bring uniformity and security in e-payments, running successfully

2 Pensions

SPARSH

Comprehensive web-based interactive Pension Disbursement System for Defence Pensioners

AASHRAYA

Pension disbursement software for pension disbursement through all the 64 DPDOs in a user-friendly manner



Financial Advice

3



SIFA PLUS (SYSTEM OF IFA)

SIFA is an in-house developed centralised file monitoring system for IFA offices and generates MIS reports for HQrs.

CFA-IFA INTEGRATION ON GEM

An online e-concurrence module has been implemented on GeM platform to facilitate paperless, digital financial concurrence.

4 Administration

CENTRALISED DAD PMS

Central server for processing pay bills and personal claims of DAD employees across India

e-OFFICE

Implemented across DAD offices from 2020, working towards efficient, paperless file management system

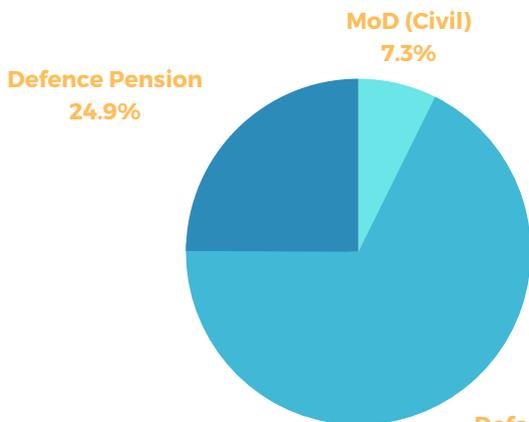
e-SUCHNA

Online dynamic paperless reporting system developed in-house



FISCAL 2022 - 23

MANAGEMENT OF DEFENCE BUDGET



₹6.16
LAKH CRORE

**RE of FY 2022-23*

A strong treasury supports a strong army—so advised the fourth century BCE Indian exposition on statecraft, *Arthashastra*, by strategist Kautilya.

What it means is that a strong and growing economy leads to a healthy collection of revenues for the government, which it can then spend on a wide range of activities including defence and security.

We, in the Defence Accounts Department take pride in serving the men and women who defend our country. We undertake to fulfil our contribution to the national defence forces with passion and sincerity.

Defence Services (Revenue & Capital)
67.7%

**AUDITED AND
PAID OVER**

13.62 LAKH

**BILLS ON ACCOUNT
OF VENDOR
PAYMENTS**

We work hard to fulfil the important fiscal responsibilities mandated to us by the Government and ensure that the resources they provide are accounted for properly.

IN FOCUS

RANDOMISATION OF THIRD PARTY BILLS

The Defence Accounts Department has made pioneering strides in the implementation of a system to randomize third party bills among task holders to promote transparency of function and introduce efficiency and fairness in bill redistribution.



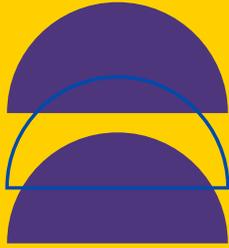
Typically across Controllers, the distribution of incoming third party bills among the task holders is patterned on Unit-wise specialization. However, it has been observed that the same leads to inefficient and unequal work load management. By reworking the existing utilities on TULIP System, dak can now be allotted randomly, completely doing away with human intervention in distribution of bills and moving towards faceless and anonymous handling of bills in the department.

ACCREDITATION OF NADFM UNDER NSCSTI FRAMEWORK

The National Academy of Defence Financial Management (NADFM), the Central Training Institute (CTI) of Defence Accounts Department, has been awarded the accreditation under the National Standards for Civil Service Training Institutions (NSCSTI) during the first ever National Training Conclave inaugurated by Hon'ble Prime Minister of India in June 2023.



The conclave was organised by the Capacity Building Commission (CBC) and more than 600 Training Institutions across India participated in the Conclave. Total 10 training institutions were awarded with the accreditation. The Academy is the 5th CTI after ISTM, SVPNPA, NADT & CBI Academy and has been able to create 18 courses containing more than 27 Hours of digital contents on iGoT-Karmayogi portal.



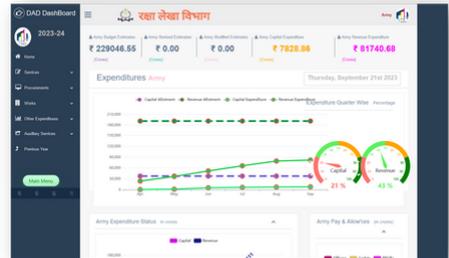
**LAUNCH OF
NEW
INITIATIVES**

LAUNCH OF NEW INITIATIVES

PROJECT SARANSH

With the mandate of accounting, payment, audit and financial advice related activities for Armed Forces and all other organizations under Ministry of Defence viz. Indian Coast Guard, Border Roads Organisation (BRO), Director General of Defence Estates (DGDE), Defence Research and Development Organisation (DRDO) etc., a strong need was felt within the Defence Accounts Department for a data-driven management tool for the high-level decision making.

During the past decade, several IT initiatives like NCS (a centralized compilation of all defence expenditure), TULIP (payment pertaining to defence expenditure), DOLPHIN (Pay & Allowances of Army Jawans) etc. have been introduced in the department to facilitate automation and digitization of payment and accounting functions. An analytics tool for the decision makers in the top management in MoD was the need of the hour.



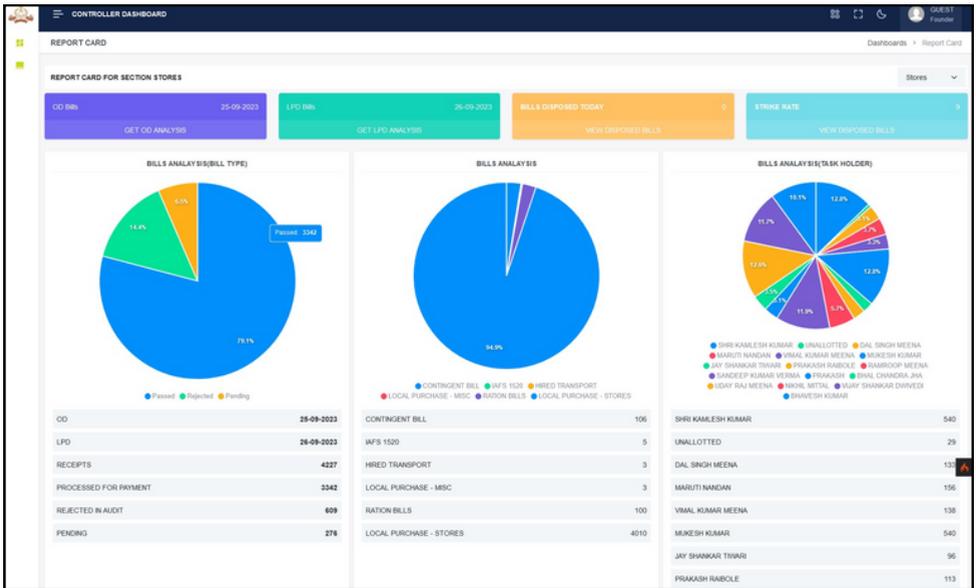
Accordingly, SARANSH (Summary of Accounts, Budget & Expenditure for Raksha Mantralaya) has been conceptualized and developed with the aim to reflect a more accurate and objective view of the financial data on payment, accounting, budgeting etc. by leveraging data analytics on the different databases of various IT systems running in the department.

This analytics tool ingests/integrates, compiles, sanitizes and standardizes financial data from multiple applications/data sources and provides a real-time comprehensive platform with features of 'Dashboard', visualize trends, displaying metrics, graphs on key performance indicators, reports etc. 'SARANSH' will serve as a complete Dashboard' for the higher management with at-a-glance visibility of all the defence expenditure for centralized monitoring and making data-driven decisions for all defence organizations.



LAUNCH OF NEW INITIATIVES

PROJECT BISWAS



As field offices of the Defence Accounts Department, various PCsDA/CsDA along with their sub-offices play a significant role in payment and accounting functions falling under their jurisdiction. Being a sensitive activity, the need for monitoring the various payment and accounting processes by the top management was being felt from a long time.

The Project BISWAS (Bill Information System - Work Analysis System) has been developed in-house with the aim to provide an analytics tool to a particular PCDA or CDA, by leveraging data analytics on the office automation systems running in a Controller's office as well as in sub-offices.

'BISWAS' will serve as a Dashboard to the PCsDA/CsDA, which displays different info-graphics for the purpose of monitoring and analysis of the whole process flow of bill management, including KPI reports.

BISWAS provides real-time detailed analysis of bills processing in office automation systems for a Controller office through interactive visualizations.

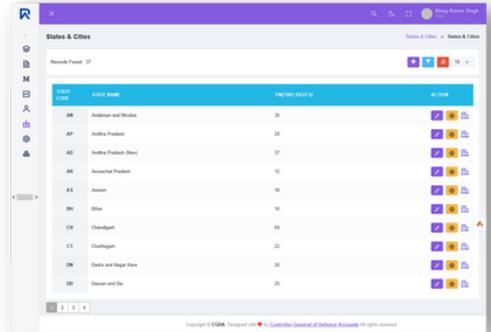
This will improve and ensure the timely payments of third party bills and pay & allowances to Defence Personnel and Civilian Staff and Officers in a transparent manner and move towards complete satisfaction of our clientele.

LAUNCH OF NEW INITIATIVES

E-RAKSHA AWAAS

In alignment with the government initiatives to improve the turn-around time to obtain government remittances, a need was felt to create a system for prompt remission of rent & allied charges of buildings with the Defence Services.

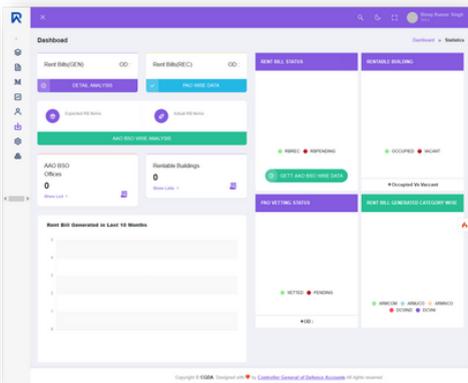
e-Raksha Awaas is a centralized and comprehensive software package developed to streamline and optimize the process of generating timely rent and allied charges for rentable buildings within the Defence Services and facilitating the prompt remission of rent and allied charges in government accounts.

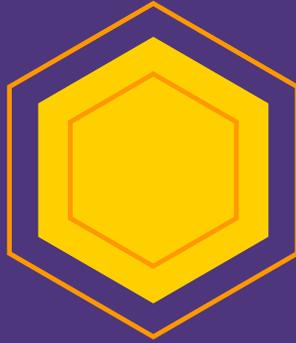


The new system will enable faster generation of bills for recovery of rent and allied charges in respect of all Defence Personnel & Civilians, online transmission of data of rent bills to different PAOs/offices, effecting early recoveries and to obviate associated delays.

This package serves as a unified online platform for all stakeholders involved in the generation, recovery and remission of rent and allied charges viz. BSO, AAO (BSO), AO (GE), PAOs, PCsDA/CsDA office etc.

This system will be accessible over the DAD WAN and will replace the existing standalone system BHAWAN' in all AAO BSO offices.





**RAKSHA MANTRI
AWARDS FOR
EXCELLENCE 2023**

RAKSHA MANTRI AWARDS FOR EXCELLENCE 2023

FIRST TEAM (COMBINED)

NATIONAL ACADEMY FOR DEFENCE FINANCIAL MANAGEMENT (NADFM), PUNE

Project/Initiative : Adoption of new paradigm of training methodology and adoption of innovative ideas on creation of digital contents.

National Academy of Defence Financial Management & Regional Training Centre (NADFM & RTC) Pune has been able to create 18 courses containing more than 27 Hours of digital contents on iGoT- Karmayogi portal, which is the highest amongst the training institutes functioning under Ministry of Defence. The initiative of the NADFM & RTC Pune has also been highlighted in the presentation in Karmayogi Bharat during the first ever "National Training Conclave' 2023". Academy has adopted innovative and out of the box solution and has created the e-content with in house effort.

TEAM LEADER



**Shri Anand Agrawal, IDAS
CDA (TRG) & Director
NADFM & RTC, PUNE**

TEAM MEMBERS



**Smt. Babita Singh
Sr. Accounts Officer**



**Shri K. V. S. Kumar
Sr. Accounts Officer**



**Shri Anantha Sivaguru
Sr. Accounts Officer**



**Shri Tapan Kumar Sah
Sr. Accounts Officer**



**Shri Mukesh Kumar Jha
Sr. Accounts Officer**



**Shri Sanjay Kumar
Sr. Accounts Officer**



**Shri Om Prakash Singh
Asst. Accounts Officer**



**Shri Sumanananda Bhowmik
Asst. Accounts Officer**



**Shri Abhishek Bhattacharya
Sr Auditor**



**Shri Vikash Kumar
Auditor**

RAKSHA MANTRI AWARDS FOR EXCELLENCE 2023

FIRST TEAM (COMBINED)

ADMIN-SAS OF CGDA, DELHI CANTT

Project/Initiative : Implementation of Computer Based Test (CBT) for SAS examination in Defence Accounts Department.

It was a challenging task to implement the Computer Based Test (CBT) in place of offline mode in Department. This paradigm shift has achieved a milestone in the history of department for better utilization of Human Resources of Department. On implementation of this system, the cost has been reduced for conduct of the examination and the sustainability of the project will promote transparency and simplification of procedures and processes with better quality of service

TEAM LEADER



**Shri S.K. Khantwal, IDAS
ACGDA**

TEAM MEMBERS



**Shri Sanjeev Tandon
Sr. Accounts Officer**



**Shri Piyush Kumar Tewari
Sr. Accounts Officer**



**Shri Srikant Upadhyay
Asst. Accounts Officer**



**Shri Prakash Chandra
Asst. Accounts Officer**



**Shri Aman Prakash
Asst. Accounts Officer**



**Shri Sachin Dikshit
Asst. Accounts Officer**



**Smt. Shashi Bala Bhardwaj
DEC 'C'**



**Shri Pankaj Dalal
JTO**



**Shri Suresh Kumar
Clerk**

RAKSHA MANTRI AWARDS FOR EXCELLENCE 2023

SECOND TEAM (COMBINED)

COMPOSITE TEAM OF CGDA HQRS (IT&S WING), DELHI CANTT AND OFFICERS FROM OTHER FIELD OFFICES

Project/Initiative: Development of DAD Dashboard

The project has been conceptualized and developed with the aim to reflect a more accurate and objective view of the financial data on payment, accounting, budgeting etc. by leveraging data analytics for data-driven decision making by the higher management. The 'DAD Dashboard ingests/integrates, compiles, sanitizes and standardizes financial data from multiple applications/data sources like 'NCS', 'TULIP', 'DOLPHIN', 'SPARSH' etc. It provides a real-time comprehensive platform with visualization of trends, displaying of metrics, graphs, reports etc.

TEAM LEADER



Shri Neeraj Surendran, IDAS
Sr. ACCDA

TEAM MEMBERS



Shri C.S. Chakravarthy
Sr. Accounts Officer



Shri V Udaya Kiran
Sr. Accounts Officer



Shri Suresh K Menon
Sr. Accounts Officer



Shri Binu S Nair
Sr. Accounts Officer

TEAM MEMBERS



Shri Binay Kumar Singh
Sr. Accounts Officer



Shri Biju KTK
Sr. Accounts Officer



Shri A. C. Srivastava
Sr. Accounts Officer



Shri S. P. Singh
Sr. Accounts Officer



Shri J. S. Panwar
Asst. Accounts Officer



Shri Amit Kumar
Asst. Accounts Officer



Shri Gopu K
Auditor



Shri Noble Chacko
Auditor

RAKSHA MANTRI AWARDS FOR EXCELLENCE 2023

SECOND TEAM (COMBINED) CDA (IT&SDC), SECUNDERABAD

Project/Initiative: Development of Dolphin 2.0

Pay and allowances of approx. 12 lakh jawans posted in far flung areas is processed and paid by 46 PAOS spread cross length and breadth of the country under 11 Principal Controller/Controller offices.

Over a period of time due to technological advancement there was a need to implement updated version of Dolphin 1.0. The team of CDA(IT&SDC) Secundrabad has done exemplary work to developed the Dolphin 2.0 in house. Dolphin 2.0 is more user friendly with better speed thus reducing the time involved in processing claim of entitlement of jawans with more accuracy.

TEAM MEMBERS



Shri Santosh Chandran
Sr. Accounts Officer



Shri Partha Ghosh
Sr. Accounts Officer

RAKSHA MANTRI AWARDS FOR EXCELLENCE 2023

THIRD TEAM

AUDIT WING OF CGDA, DELHI CANTT

Project/ Initiative: Development of Key Performance Indicators for PCSDA/CsDA and PAOs.

For objective and quantitative evaluation of functions carried out by the PCSDAs/CDAs office, Key Performance Indicators (KPIs) have been identified which include Third Party & Personal Claims status, administrative controls, status of audit status and accounting etc.

Analysis of the Report received from PCSDAs/CDAs leads to quantification of performance of PCSDAs/CDAs offices based on overall score and helps to identify issues involved in performance of key indicators & initiating corrective measures to resolve them. KPIs Identify best practices followed by PCSDAs/CDAs in a particular field for emulation of the same by other offices for overall improvement in functioning. Introduction of KPIs has promoted healthy competition amongst the offices to work efficiently to remain in the top position.

Thus, KPIs have led to overall improvement in functioning of offices and to provide better quality of service delivery.

TEAM LEADER



**Smt. Navpreet Kaur, IDAS
Sr. Dy. CGDA**

TEAM MEMBERS



**Shri Sawan Mayur
Asst. Accounts Officer**



**Shri Kuldip Dahiya
Asst. Accounts Officer**



**Shri Trivender Kumar
Sr. Auditor**

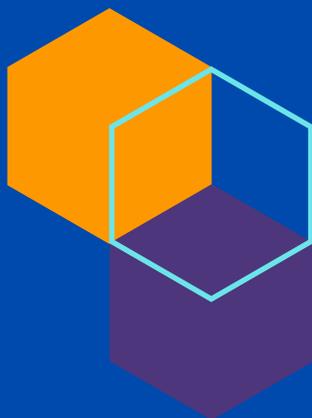


**Shri Satish
Auditor**



**Shri Vipin Kumar
Auditor**

DEPARTMENT IN PHOTOGRAPHS



SNAPSHOT OF EVENTS



ICDFE 2023

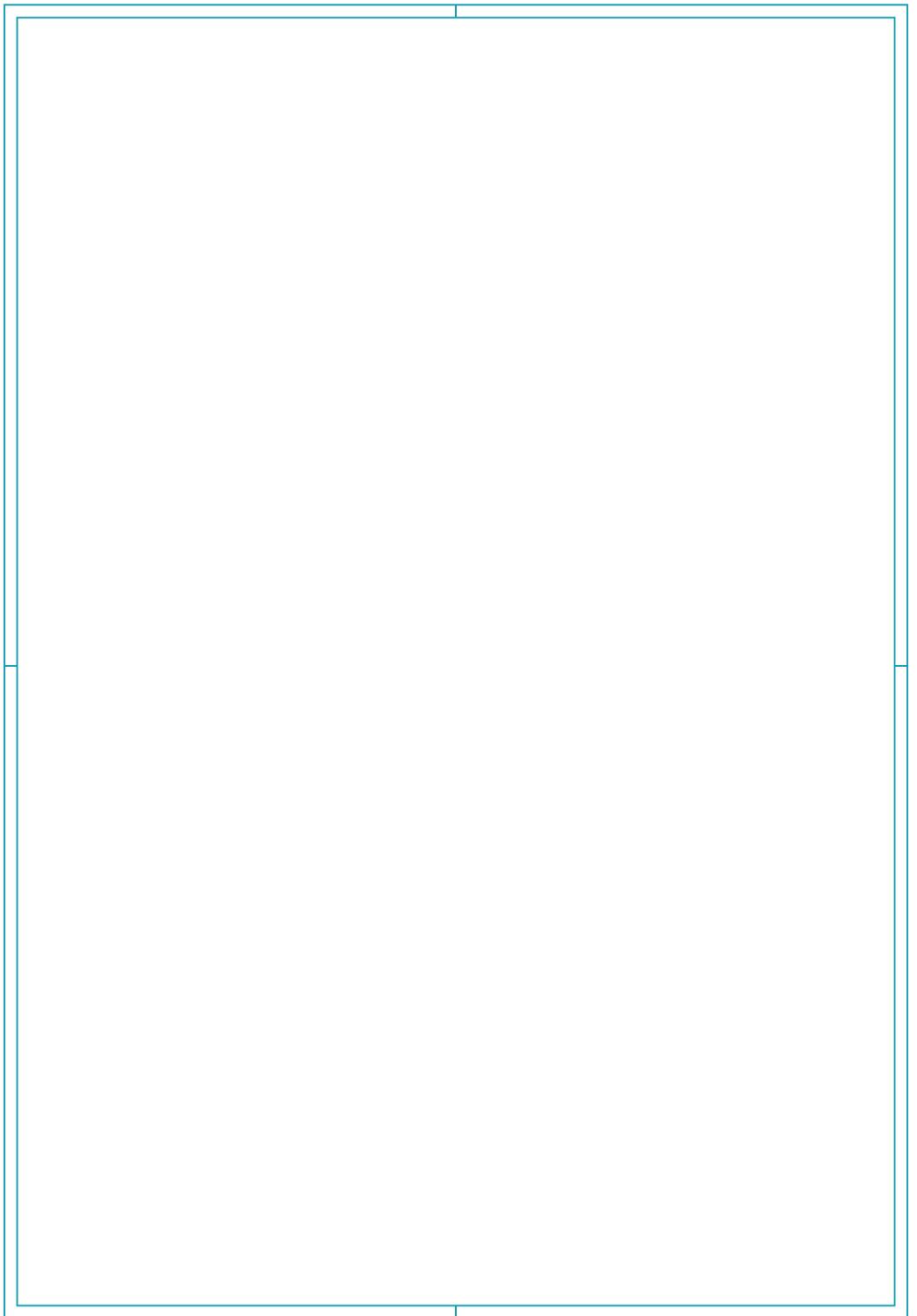


भारत सरकार
रक्षा वित्त एवं अर्थशास्त्र (वित्त)
Government of India
Ministry of Defence (Finance)

रक्षा वित्त एवं अर्थशास्त्र पर अंतर्राष्ट्रीय सम्मेलन - 2023 INTERNATIONAL CONFERENCE ON DEFENCE FINANCE & ECONOMICS - 2023

दिनांक: 12-14 अप्रैल 2023
स्थान: दि अशोक, चाणक्यपुरी, नई दिल्ली

Date: 12th-14th April 2023
Venue: The Ashok, Chanakypuri, New Delhi





रक्षा लेखा महानियंत्रक
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